PRTC Stategic Plan: Recommendations
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|    | December 2017   |  |  | Implementation Actions       |                           |   |   | Investment   |
|----|---|--|--|------------------------------|---------------------------|---|---|--|
|    | Recommendation  | Immediate (within 1 year)  | Short-Term (within 4 years)                                      | Medium Term (within 7 years) | Longer-Term<br>(7+ years) | Continual<br>(Best Management Practice)   | Relative Level<br>(Resources and Staff) | Potential Funding Sources<br>(From Phase I)                        |
| rg | janizational  |  |  |                              |                           |   |   |  |
|    | Expand PRTC's role to become the go-<br>to-advisor and partner for multimodal | ldentify specific new goals for advocacy and coordination of public and private                            | Establish agreements to participate in land development proposal |                              |                           | ☐ Increase PRTC's commitment to actively participate in regional transportation forums                |   | Capital: N/A   |
| 1  | transportation in the greater Prince  | interests  | reviews  |                              |                           |   | \$                                      | Operating: N/A   |
|    | William area  |  | Participate in working groups for jurisdictional planning        |                              |                           |   | Ψ                                       | Other: Assumed to be achieved using current staffing and resources |
| 2  | Explore cost-savings opportunities to   | Conduct exercises with staff to identify potential internal improvements and                               | Complete the implementation of recommendations from the 2015     |                              |                           |   |   | Capital: DRPT Capital Assistance                                   |
|    | business practices and contractual agreements                                 | develop an action plan   | audit (PRTC Operational Analysis,                                |                              |                           |   | \$\$                                    | Operating: N/A   |
|    |   | Evaluate exisitng contract for bus operations and maintenance  | conducted by RSM)  |                              |                           |   | ***                                     | Other: N/A   |
| 3  | Build strategic relationships with the  | ☐ Develop a presentation and/or  |  |                              |                           | ☐ Routinely engage major employers and Chamber staff  |   | Capital: N/A   |
|    | business community to gain support for goals and objectives                   | promotional materials to share with existing and potential business partners                               |  |                              |                           | in transportation and land use planning discussions through sponsored meetings and other forums       |   | Operating: N/A   |
|    |   | ☐ Identify business leaders to serve as ambassadors to educate and share information with their colleagues |  |                              |                           | ☐ Work with major employers to share data and identify key patterns and trends                        | \$                                      | Other: Assumed to be achieved using current staffing and resources |
| 4  | Seek out opportunities to leverage new  |  |  |                              |                           | ldentify and prioritize potential funding partners and initiatives                                    |   | Capital: N/A   |
|    | funding sources independently and through partnerships                        |  |  |                              |                           | Collaboratively develop goals, scope, schedule and  |   | Operating: N/A   |
|    |   |  |  |                              |                           | budget for joint initiatives  Coordinate with agency providing funding and prepare grant applications | \$                                      | Other: Assumed to be achieved using current staffing and resources |

Note: See recommendation write-ups for full text versions of the recommendations and actions as well as additional supporting information for each recommendation

| In | ves  | tment Level   |          |  |
|----|------|---|----------|--|
| ;  | \$   | Low - Generally under \$50,000; Non-recurring costs; Utilizes existing resources and staff                                      | \$\$\$   | Significant - Generally between \$250,000 and \$1 million capital or total annual recurring costs; Requires additional resources or staff                    |
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| Exper | ise Type  |
|-------|---|
|       | Assumed to be achieved using existing resources |
|       | Primarily one-time expenses                     |
|       | Primarily recurring expenses                    |
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| Tra | nsit  |   |   |                                 |                           |  |   |  |
| 1   | Implement improvements across all of PRTC's transit services to a level of quality that will attract more riders  | As part of the Transit Development Plan (TDP), evaluate OmniRide and OmniLink service at the route level and identify service improvements  | ☐ Improve on-board bus amenities such as WiFi and power outlets on new bus purchases ☐ Implement TDP recommendations ☐ Create and maintain a forum designed to encourage public input on targeted improvements and specific initiatives   | ☐ Implement TDP recommendations |                           | <ul> <li>☐ Monitor passenger satisfaction with PRTC's real-time transit information</li> <li>☐ Work with VDOT to monitor occupancy of park-and-ride lots in real-time</li> <li>☐ Work with local jurisdictions to explore lot expansion options</li> </ul> | \$\$\$\$                                | Capital:  » DRPT Capital Assistance  » Local Match  » Private Partnerships  » Transform66 and I-95/395 Transit TDM Plan  Operating:  » DRPT Operating Assistance  » Local Match  » Private Partnerships  » Transform66 and I-95/395 Transit TDM Plan  Other: N/A |
| 2   | Increase and maintain services in high-<br>capacity transit corridors by proactively<br>seeking and leveraging capital and<br>operating funding                         | ☐ Request offical acknowledgement of Transform 66 funding ☐ Coordinate with NVTC and DRPT to assert PRTC into I-395/I-95 project selection process  |   |                                 |                           | ☐ Continue to play a role in partnering on all major transportation projects relevant to PRTC services   | \$                                      | Capital: N/A  Operating: N/A  Other: Assumed to be achieved using current staffing and resources   |
| 3   | Utilize data collection technology to build a business case for public-private partnerships   | □ Complete calibration of Automatic     Passenger Counters (APC) units to at     least 95% accuracy     □ Seek out new data sources and research     best practices for data use     □ Identify a range of potential partnership     arrangements/opportunities | <ul> <li>□ Reach out to identified potential partners to begin discussions on existing and new services</li> <li>□ Establish official agreeement and implement one or more public-private partnerships</li> <li>□ Review success of the pilot program and adjust as needed</li> </ul> |                                 |                           |  | \$\$                                    | Capital:  » Partnerships with major employers  » DRPT Capital Assistance  Operating:  » Partnerships with major employers  » DRPT Operating Assistance  Other: N/A   |
| 4   | Develop and apply standards and<br>performance measures to analyze<br>efficiencies and identify opportunities for<br>growth through a Transit Development<br>Plan (TDP) | ☐ Obtain approval in FY18 for a Technical Assistance grant ☐ Prepare draft TDP ☐ Adopt the major update of TDP and submit to DRPT   |   |                                 |                           |  | \$\$                                    | Capital: N/A Operating: N/A Other: » DRPT Technical Assistance » Local Match   |
| 5   | Implement policies requiring activity centers and transit-supportive land uses to be connected by PRTC services and develop supportive procedures                       | ☐ Create a task force consisting of local planning department and PRTC staff representatives to draft policies and procedures   | Develop internal planning procedures and policies that emphasize connecting activity centers  |                                 |                           | ☐ Support local planning department staff in working with local jurisdiction leaders to update local requirements ☐ Implement and actively manage resulting procedures and policies  | \$                                      | Capital: N/A  Operating: N/A  Other: Assumed to be achieved using current staffing and resources   |

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| Transp | ortation Demand Managemer  | nt (TDM)  |   |  |                           |  |                                      |   |
| in a   | duce drive alone market by investing<br>additional staff resources to promote    | Request and gain approval for additional staff resources  | ☐ Hire one or two additional full-time TDM staff members  |  |                           | Actively engage new staff with professional development resources to accelerate their growth   |                                      | Capital: N/A  |
|        | nsit, ridesharing, and other TDM<br>ategies                                      | Develop and implement a system to measure outreach efforts and impacts  |   |  |                           | Leverage additional resources made available through Transfrom66 and the I-95/395 Transit/TDM Plan   | \$\$                                 | Operating: N/A  |
|        |  | ·   |   |  |                           |  | <b>***</b>                           | Other: » Transform66 » DRPT TDM Program » I-95/I-395 Transit TDM » Local Match Plan |
| 2 Stre | engthen relationships with Prince<br>Iliam County area businesses and            | Develop and implement a system to measure outreach efforts and impacts  |   |  |                           | ☐ Work with economic development groups to better position Omni SmartCommute program services  |                                      | Capital: N/A  |
|        | vate sector stakeholders   |   |   |  |                           | Focus relationship development efforts to help address employee recruitment and retention challenges   | \$                                   | Operating: N/A  |
|        |  |   |   |  |                           | omployed reconstruction and reconstruction distances   | Ψ                                    | Other:  » Assumed to be achieved using current staffing and resources               |
|        | rease ease of access to and supply of mmuter information                         | Add additional commuter information to existing website such as park-and-ride   | ☐ Either reconfigure the PRTC website for responsive design or develop a  |  |                           |  |                                      | Capital: N/A  |
| 0011   |  | links, vanpool rosters, and commute cost calculator   | mobile app  Create a stand-alone Omni   |  |                           |  |                                      | Operating:  |
| ı      |  | Develop a Spanish-language version of the PRTC website Examine the costs and benefits of rebranding PRTCs services into a more consistent look and feel | SmartCommute Program services information kiosk that can be set up in public spaces of PWC area employers  Seek reciprocal linking arrangements with other entities to direct commuters to PRTC Website |  |                           |  | \$\$                                 | Other: DRPT TDM Program   |
|        | pand efforts to promote and register<br>npools                                   | Develop an outreach plan in coordination with Vanpool Alliance and other regional   | Work with DRPT to find and enroll PWC area vanpools not participating   | Test and deploy advancements in automated data collection for vanpools |                           | Promote the purpose and importance of NTD reporting to educate vanpoolers  |                                      | Capital: N/A  |
|        | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,  | partners  | in National Transit Database (NTD)  | to improve NTD reporting  Promote vanpooling in the Express            |                           | Promote vanpooling as part of PRTC's multimodal system of services   |                                      | Operating: N/A  |
|        |  |   | roporang  | Lanes on I-66 (Expected opening: 2022)                                 |                           | Of Services  | <b>\$\$</b>                          | Other:  » DRPT TDM Program  » Transform66  » I-95/I-395 Transit TDM Plan            |
|        | pactively engage in the development and provement of park-and-ride facilities    | Add a link to VDOT's interactive park-and-<br>ride website to the OmniMatch page(s)   | Actively participate in the design and implementation of Transform66 park-  |  |                           | ☐ Share feedback from riders and other PRTC users with VDOT related to access and safety   |                                      | Capital: N/A  |
|        | provenient of park and ride tachines   | ☐ Actively participate in the design and  | and-ride facilities   |  |                           | ☐ Advocate for the importance of amenities at park-and-  |                                      | Operating: N/A  |
|        |  | implementation of Transform66 park-and-<br>ride facilities  |   |  |                           | rides that increase user comfort and may attract more riders  Engage with additional shopping centers/large retailers about using their parking lots for informal parkand-ride use  Meet regularly with VDOT about expanding existing parkand-ride facilities and adding new locations | \$                                   | Other: Assumed to be achieved using current staffing and resources                  |
| sup    | entify adaptations and resources that opport the latest trends and technology in | Obtain approval in FY18 for a grant to fund PRTC staff support  |   |  |                           |  |                                      | Capital: N/A Operating: N/A   |
| con    | mmuting through updating the TDM plan  | ☐ Prepare draft TDM plan  |   |  |                           |  | \$                                   | Other: DRPT Technical Assistance  |
|        |  | Adopt the major update of the TDM plan and submit to DRPT in 2018   |   |  |                           |  |                                      |   |

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| Ī | Future Innovation   |  |  |  |  |  |                                      |   |
|   | Support local and regional efforts to explore new modes of High-Capacity Transit  | ☐ Prioritize elements of PWC transit vision to advance to feasibility studies  | Secure funding for at least three feasibility studies in coordination with PWC   | Complete at least three feasibility studies that analyze demand and identify next steps in coordination with PWC   |  | <ul> <li>□ Continue to actively participate in the planning for high-capacity transit on Route 1 and NVRC high-speed ferry</li> <li>□ Continue to engage in regional and state planning efforts that seek to identify and develop high-capacity transit corridors</li> </ul> | \$\$                                 | Capital: N/A  Operating: N/A  Other:  » DRPT Technical Assistance » NVTA local or regional funds  |
|   | 2 Expand local transit by leveraging partnerships with Transportation Network Companies (TNC) and other service models              | ☐ Engage in proactive outreach to build partnerships and identify feasbile opportunities that create mutual benefit ☐ Complete TNC healthcare access study (grant received from Potomac Health Foundation) | ☐ Engage in proactive outreach to build partnerships and identify feasbile opportunities that create mutual benefit  | ☐ Implement pilot program in one or two geographic areas during limited operating hours  | Scale successful operations to a larger geographic area and operating period | ☐ Monitor and track performance  | \$\$\$\$                             | Capital: N/A  Operating:  » DRPT Operating  Assistance  » Increased local funding  Other:  » DRPT Technical  Assistance  » FTA Section 5312  Public Transportation Innovation  » Smart Scale » Regional NVTA Funds » Partnerships with TNCs |
|   | Collaborate with local jurisdictions on the investigation and implementation of new mobility solutions (bikesharing and carsharing) |  | ☐ Partner with PWC to conduct a feasibility assessment to research best practices in implementing these systems ☐ Identify and prioritize locations for a pilot program within the PRTC service area | <ul> <li>☐ Issue an RFI to identify institutions, employers, or private developers who might be interested in partnerships</li> <li>☐ Seek grant funding to implement a pilot program</li> </ul> |  |  | \$\$\$                               | Capital and Operating:  » Smart Scale  » NVTA/DRPT TDM Assistance  » Transform66 and I-95/I-395 Transit TDM Plan  Other  » DRPT Technical Assistance  » NVTA local or regional funds  » Increased local funding                             |
|   | Investigate new service models that allow for the development of easily scalable demand-based services                              | Conduct a best practices assesment of dynamic demand-based service models  | Conduct cost-benefit analysis to analyze potential effectiveness and risks associated with multiple service models   | Based on cost-benefit analysis and stakeholder input, identify potential pilot projects  |  |  | \$\$                                 | Capital: N/A  Operating: N/A  Other:  » DRPT Technical Assistance  » CMAQ  » Partnerships with TNCs   |

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| Expense Type |   |  |  |  |  |  |
|--------------|---|--|--|--|--|--|
|              | Assumed to be achieved using existing resources |  |  |  |  |  |
|              | Primarily one-time expenses                     |  |  |  |  |  |
|              | Primarily recurring expenses                    |  |  |  |  |  |
|              | Requires both one-time and recurring expenses   |  |  |  |  |  |

